

HEALTH AND WELLBEING BOARD - 25 MAY 2016

Title of paper:	Greater Nottinghamshire NHS Sustainability and Transformation Plan	
Director(s)/ Corporate Director(s):	Colin Monckton, Director of Strategy and Policy Candida Brudenell, Assistant Chief Executive	Wards affected: All
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Other colleagues who have provided input:	Rebecca Larder Greater Nottingham Director of Transformation	
Date of consultation with Portfolio Holder(s) (if relevant)	11 May 2016	
Relevant Council Plan Key Theme:		
Strategic Regeneration and Development		<input type="checkbox"/>
Schools		<input type="checkbox"/>
Planning and Housing		<input type="checkbox"/>
Community Services		<input type="checkbox"/>
Energy, Sustainability and Customer		<input type="checkbox"/>
Jobs, Growth and Transport		<input type="checkbox"/>
Adults, Health and Community Sector		<input checked="" type="checkbox"/>
Children, Early Intervention and Early Years		<input type="checkbox"/>
Leisure and Culture		<input type="checkbox"/>
Resources and Neighbourhood Regeneration		<input type="checkbox"/>
Relevant Health and Wellbeing Strategy Priority:		
Healthy Nottingham - Preventing alcohol misuse		<input checked="" type="checkbox"/>
Integrated care - Supporting older people		<input checked="" type="checkbox"/>
Early Intervention - Improving mental health		<input checked="" type="checkbox"/>
Changing culture and systems - Priority Families		<input checked="" type="checkbox"/>
Summary of issues (including benefits to citizens/service users and contribution to improving health & wellbeing and reducing inequalities):		
<p>The Nottinghamshire Sustainability and Transformation Plan (the STP) is the delivery plan for implementation of the national strategy for the NHS, the Five Year Forward View (5YFV). The STP is designed to transform the whole health and social care system for Nottinghamshire (i.e. Greater Nottingham and Mid Notts) to address key gaps around Health and Well Being, Care and Quality and Finance & Efficiency.</p> <p>This report provides an update, for information, on progress in developing the overall Nottinghamshire STP, in particular the aspects relating to Nottingham City, including a summary of the key gaps, emerging improvement themes and priorities.</p>		
Recommendation(s):		
1	The Health and Wellbeing Board is asked to note the progress in developing the Nottinghamshire STP, and the likely benefits in improving the Health and Well Being of Nottingham citizens, and the long-term sustainability of the health and social care system.	
How will these recommendations champion mental health and wellbeing in line with the Health and Wellbeing Board aspiration to give equal value to mental health and physical health ('parity of esteem'):		
A key priority within the STP is reducing the Health and Well-Being gap, including reducing health		

1. REASONS FOR RECOMMENDATIONS

- 1.1 Supporting the development of a Sustainability and Transformation Plan is within the remit of the Health and Wellbeing Board.

2. BACKGROUND (INCLUDING OUTCOMES OF CONSULTATION)

- 2.1 The NHS Five Year Forward View (5YFV) sets out a vision for the future of the NHS. It was developed by the partner organisations that deliver and oversee health and care services.
- 2.2 NHS planning guidance states that local health and care systems are required to produce an STP showing how local services will evolve and become sustainable over the next five years and contribute towards closing the three gaps across the health and care system highlighted in the 5YFV (health and wellbeing, care and quality, and finance and efficiency). STPs should be place-based, multi-year plans built around the needs of local populations. As part of the development of the STP, health and care providers have been asked to identify and confirm their STP Footprint.
- 2.3 The Nottinghamshire STP covers Greater and Mid-Nottinghamshire, made up of 8 local authorities, 6 CCGs and NHS providers including Nottinghamshire Healthcare Trust and Nottingham University Hospitals.
- 2.4 Nottinghamshire health and care partners submitted an initial high-level system sustainability and transformation plan to NHS England in April 2016 setting out the evidence and insight to support the case for change along with the vision and plans to close the three gaps. This initial plan highlighted key Health and Well Being issues for Nottingham such as: smoking, obesity, alcohol and drugs, poor mental health, health inequality – and the critical importance of a greater focus on early intervention and prevention.
- 2.5 Supported by external consultants, health and care partners have been working to assess the extent of the three gaps and to identify where existing transformation programmes have delivered and can shape the next stage of the process including:
- Mid Nottinghamshire “Better Together”
 - Greater Nottingham “Together We Care”
 - 4 x Vanguard (Multi-speciality Care Provider, Primary and Acute Care System, Care Homes and Urgent Care)
 - 2 x Integration Pioneer Programmes
 - New Nottingham City HWB strategy
- 2.6 Health and care partners have supported a process of assessment and analysis and learning of local challenges. Transformation is underway in a number of areas including:
- Vanguards and other initiatives driving integration
 - Developing out of hospital care models including mental health
 - Development of multi-disciplinary teams in primary care
 - Successful development and implementation of Better Care Fund plans

- Formal partnership between Nottingham University Hospitals and Sherwood Forest Hospital
- Innovative engagement with local communities

2.7 Emerging themes for development have been identified including:

- Continuing to drive transformation through collaborative commissioning
- Transcending organisational boundaries
- Workforce Transformation

2.8 The key milestones in the development of the STP are as follows:

- Secure external consultancy support to specifically help develop the Greater Nottingham (GN) part of STP – by 1st April (complete)
- Initial high-level system sustainability and transformation plan – submitted by 13th April (complete)
- Complete initial analysis of gaps, supported by Milliman data – by end April
- McKinsey Interim Plan – end May
- Stakeholder engagement on STP prior to formal submission – during June
- Submit full STP – by 30th June
- Develop detailed implementation plan informed by HWBB input – starting July

3. OTHER OPTIONS CONSIDERED IN MAKING RECOMMENDATIONS

3.1 None

4. FINANCE COMMENTS (INCLUDING IMPLICATIONS AND VALUE FOR MONEY/VAT)

4.1 None

5. LEGAL AND PROCUREMENT COMMENTS (INCLUDING RISK MANAGEMENT ISSUES, AND LEGAL CRIME AND DISORDER ACT AND PROCUREMENT IMPLICATIONS)

5.1 None

6. EQUALITY IMPACT ASSESSMENT

6.1 Has the equality impact of the proposals in this report been assessed?

No



An EIA is not required because:

The Health and Wellbeing Board is being asked to note the progress in developing the STP.

7. LIST OF BACKGROUND PAPERS OTHER THAN PUBLISHED WORKS OR THOSE DISCLOSING CONFIDENTIAL OR EXEMPT INFORMATION

7.1 None

8. PUBLISHED DOCUMENTS REFERRED TO IN COMPILING THIS REPORT

8.1 NHS Five Year Forward View

8.2 NHS Shared Planning Guidance re: Developing Sustainability and Transformation Plans to 2020/21

8.3 Initial Nottingham high-level system sustainability and transformation plan